



Upstream Operations: resilience to malign intent



*'Analogical Reasoning'
for new options to
detect & engage invasive pests*



ARMY



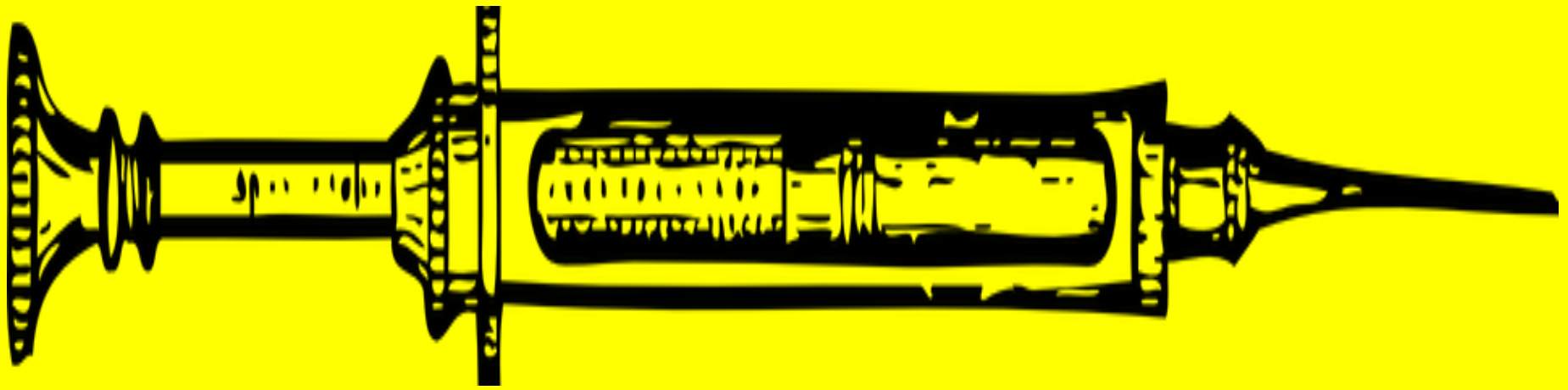
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WHAT IS
the purpose of
the academic?



Adding Value through:

- ★ Practical Creativity
- ★ Disruptive Innovation

A background image of a sunset over the ocean. The sun is a bright yellow-orange circle on the horizon, with its light reflecting on the water. The sky is a gradient of blue and orange. The water is dark blue with small waves.

Analogies are a form of conceptual technology

A powerful way of inciting novel thinking by
conversing across silos to achieve concrete
outcomes

'What if' we thought of 'X' as being just like 'Y'?

- ★ IT Sy & Org BCP: *develop immune system & vaccines*
- ★ Lean, scenario-driven exercises for Resilience: *attenuated reality*
- ★ Radicalisation & undesirable behaviours: *infection as though by parasites*
- ★ Dreaming: (oh, that was real)



*Insights to help anticipate & act
'upstream' as well as to develop
counter-measures to adversary actions*

Era of "full-spectrum conflict"
(Jonsson & Seeley 2015)

Learn from Invasive Biology

+ evolving resilience to invaders

+ direct targeting of bio-invaders



“Leishmania infections are characterized by the ability of some of the parasites to evade extracellular killing and enter phagocytic cells, to initially resist the antimicrobial armamentarium of macrophages, and to persist even in the presence of an intact cellular immune response of the host organism” (Bogdan et al. 1996: 523)

Local or systemic treatments massively reduce infectivity

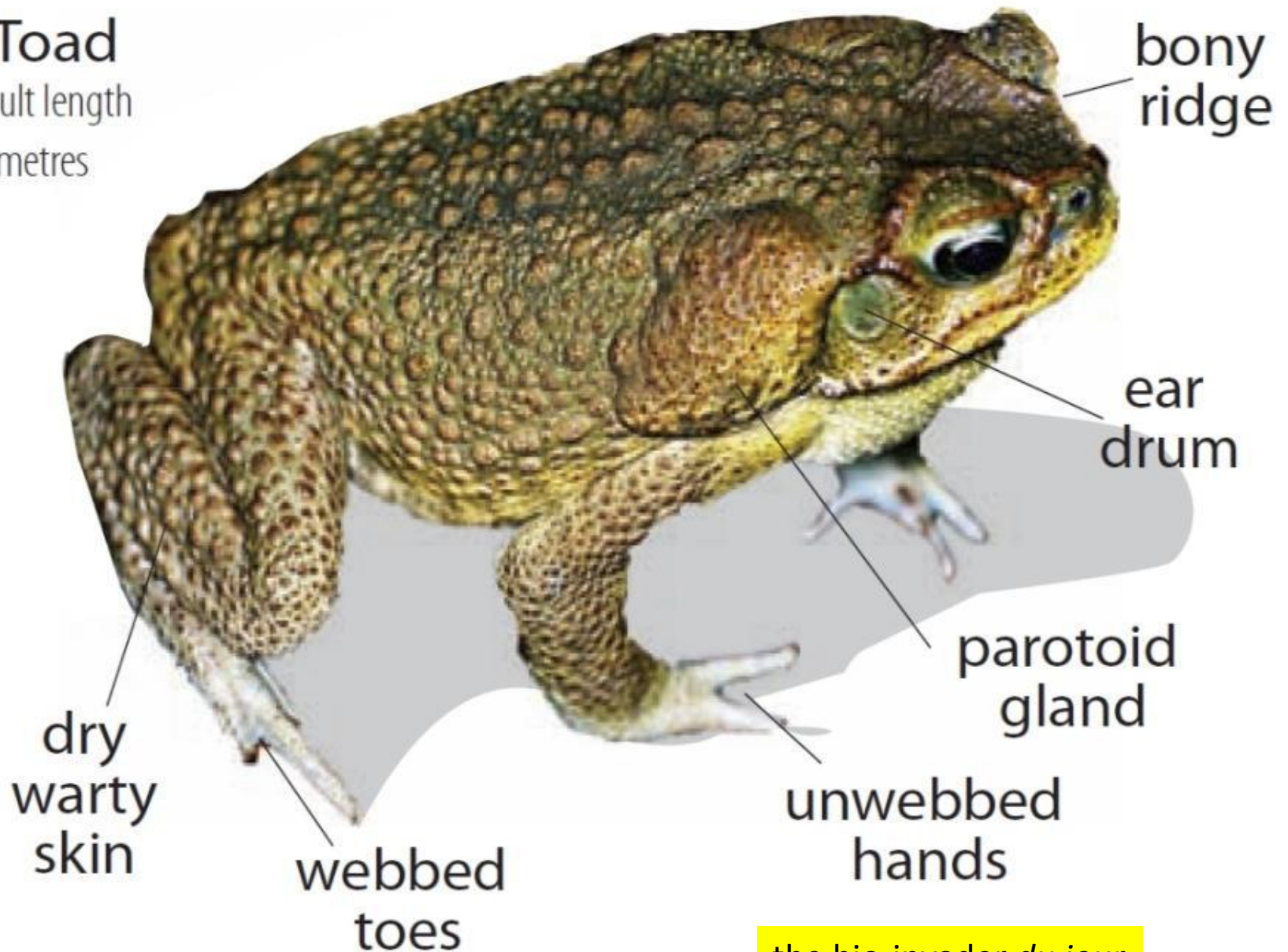


*“If you know your
enemies and know
yourself, you will not
be imperilled in a
hundred battles”*

Sun Tzu (maybe)

Cane Toad

Average adult length
is 150 millimetres

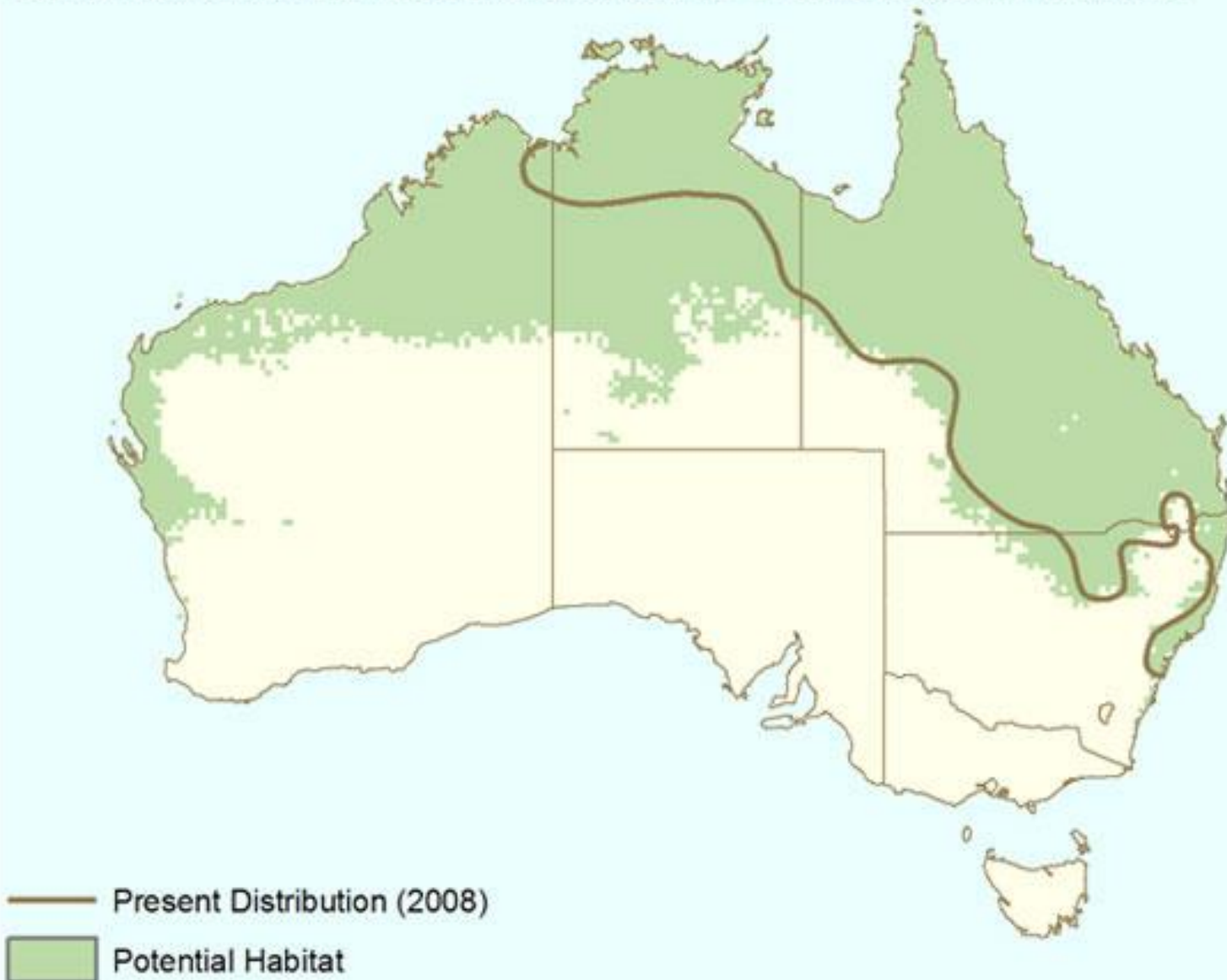


the bio-invader *du jour*

1935 – date: 40-60kms / year



Current extent and anticipated distribution of cane toads in Australia





Out-competing the toxic challenger

Acting, organising and thinking differently than opponents in order to maximise one's own advantages, exploit an opponent's weaknesses, attain the initiative or greater freedom of action (Metz and Johnson 2001)

*Time for
Change*



evolving resilience to invaders

A black crow is shown in profile, leaning over a dead frog on a dark, wet asphalt surface. The crow's beak is open, and it is consuming the frog's head. The frog is light-colored with dark spots and is lying on its back. The crow's feet are visible, gripping the frog. The background is a blurred, dark surface with some scattered debris.

*Soft
underbelly*



"You're toxic? That's cute"

... vomits a proteolytic enzyme.

Antidote





>90%
mortality



direct targeting of bio-invasers



Toad-al War



score



lure



stress



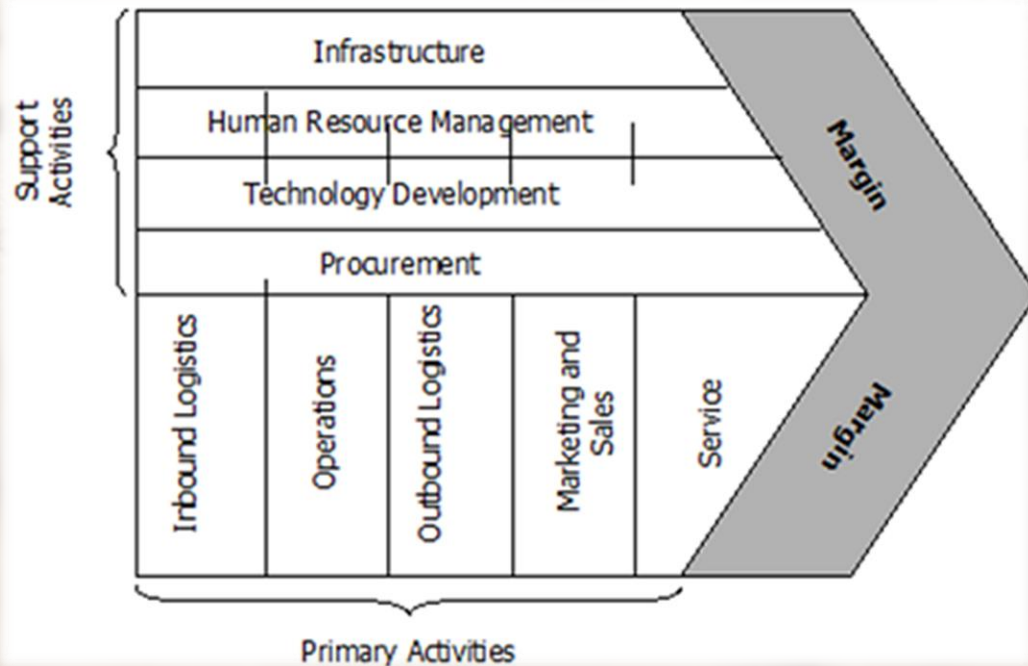
infect

Critical Resource Dependencies

Bio-engineering away the benign

Encouraging native resilience

Weaponising Porter's Value Chain





Thank you